

APPENDIX B - HOUSING CAPITAL STRATEGY

		2019/2020				2020/2021	2021/2022	2022/2023	2023/2024
Cost Centre	Scheme	Working Budget Q4 £	Actuals to £	Q1 Revised Budget £	Variance Working v Q1 Revised Budget £	Q1 Revised Budget £	Q1 Revised Budget £	Q1 Revised Budget £	Q1 Revised Budget £
	SUMMARY								
	Capital Programme Excluding New Build	21,133,030	2,284,658	21,133,030		19,071,510	18,908,690	15,785,060	14,266,760
	New Build (Housing Development)	11,244,690	3,963,822	11,367,690	123,000	31,272,230	17,387,000	13,186,720	13,582,310
	Special Projects & Equipment	155,000		155,000					
	IT Including Digital Agenda	741,270	50,091	1,050,370	309,100	64,530	26,100	156,980	306,980
	TOTAL HRA CAPITAL PROGRAMME	33,273,990	6,298,570	33,706,090	432,100	50,408,270	36,321,790	29,128,760	28,156,050
	HRA USE OF RESOURCES								
	MRR (Self Financing Depreciation)	11,828,522		9,018,401	(2,810,121)	23,062,389	14,404,652	14,370,002	13,934,658
	Revenue Contribution to Capital	13,946,930		13,047,810	899,120	11,717,539	10,202,458	8,840,704	7,544,559
	Unpooled Receipts (BH902)								
	New Build Receipts (BH901)	2,923,265		2,840,827	(82,438)	8,834,536	3,650,141	2,234,632	3,188,184
	Debt Provision Receipts (BH903)	855,393		855,393		892,010	928,576	965,007	1,152,414
	Section 20 Contribution (BH905)	719,797		797,711	(77,914)	1,681,862	2,039,624	1,798,942	1,152,414
	Land Receipts	400,000		400,000				919,473	1,183,821
	S106					417,264			
	Borrowing	2,600,083		6,745,948	(4,145,865)	3,802,670	5,096,339		
	TOTAL HRA RESOURCES FOR CAPITAL	33,273,990		33,706,090	(6,217,218)	50,408,270	36,321,790	29,128,760	28,156,050
	Major Repair Reserve Bought Forward (BH930)	(10,919,793)		(10,919,793)		(14,057,842)	(3,598,685)	(2,199,549)	(1,283,179)
	Depreciation (increasing MRR)	(12,156,450)		(12,156,450)		(12,603,233)	(13,005,515)	(13,453,626)	(13,934,473)
	MRR Used (decreasing MRR)	12,242,902		9,018,401		23,062,389	14,404,652	14,369,996	13,934,661
	Major Repair Reserve Carried Forward	(10,833,341)		(14,057,842)	0	(3,598,685)	(2,199,549)	(1,283,179)	(1,282,991)
	Total RTB Receipts Bought Forward	(9,378,927)		(10,132,532)		(10,560,677)	(5,309,784)	(5,424,334)	(7,135,790)
	Total RTB Receipts Received	(4,650,147)		(4,250,147)		(4,475,653)	(4,693,268)	(4,911,095)	(5,136,032)
	Total RTB Receipts Used by General Fund (RP)								
	Receipts used for Registered Providers								
	Repayment of One for One Receipts								
	Debt Provision Receipts Used for Provision of Interest on Repaid One for One Receipts								
	Total RTB Receipts Used by HRA & General Fund (for RP)	4,178,658		3,696,220		9,726,546	4,578,717	3,199,639	4,190,801
	Total RTB Receipts Carried Forward	(9,850,417)		(10,686,460)		(5,309,784)	(5,424,334)	(7,135,790)	(8,081,021)

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KH157 Various1 Various2 Various3 Various4 KH300 KH205 KH092 KH287 KH291 KH294 KH085 KH112 KH114 KH144 KH223 KH224 KH174 KH094	CAPITAL PROGRAMME EXCL. NEW BUILD								
	Planned Investment including Decent Homes								
	Decent Homes - Redecs	20,000	336	20,000		20,000	20,000	20,000	20,000
	Decent Homes - Internal Works	1,618,710	465,632	1,618,710		1,705,670	1,802,910	1,779,870	14,246,760
	Decent Homes External Works	205,000	(152,851)	205,000					
	Decent Homes - Roofing								
	Decent Homes - Flat Blocks	12,280,160	1,156,917	12,280,160		12,602,600	12,852,780	11,780,400	
	MRC Miscellaneous	260,000	3,900	260,000					
	Communal Heating	1,200,000	201,715	1,200,000		1,313,300	1,316,820		
	Lift Installation - Inspection & Remedial Works	437,800	137,940	437,800		303,070	265,390		
	Temporary Lift Provision - Flat Blocks					450,000	450,000		
	Sprinkler Systems - Flat Blocks	1,989,440	30,226	1,989,440					
	High Rises - Preliminary Works	190,000	2,850	190,000					
	Health & Safety								
	Fire Safety	81,400	15,068	81,400		80,190	80,410	79,380	
	Asbestos Management	379,870	66,092	379,870		374,250	375,250	370,460	
	Subsidence	102,540	29,628	102,540		101,020	101,290	100,000	
	Contingent Major Repairs	378,940	23,650	378,940		425,480	435,560	440,000	
	Estate & Communal Area								
	Asset Review - Challenging Assets	110,000	79,193	110,000		606,140	607,770	600,000	
	Asset Review - Sheltered (non RED)	1,300,000	82,879	1,300,000		505,120			
	Other HRA Schemes								
	Energy Efficiency Pilot Projects	15,200	230	15,200		15,150	15,190	15,000	
	Disabled Adaptations	563,970	141,254	563,970		569,520	585,320	599,950	
	TOTAL CAPITAL PROGRAMME EXCL. NEW BUILD	21,133,030	2,284,658	21,133,030		19,071,510	18,908,690	15,785,060	14,266,760
KH233 KH209 KH233	CAPITAL PROGRAMME NEW BUILD								
	New Build Programme	11,244,690	3,963,822	11,367,690	123,000	31,272,230	14,777,069	10,317,750	10,627,280
	Build for sale						701,888	903,680	930,790
	Ineligible part of Oval						1,908,043	1,965,290	2,024,240
	New Build - Archer Road								
	TOTAL CAPITAL PROGRAMME NEW BUILD	11,244,690	3,963,822	11,367,690	123,000	31,272,230	17,387,000	13,186,720	13,582,310

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KH015 KH278	SPECIAL PROJECTS & EQUIPMENT								
	HRA Equipment								
	Capital Equipment (including Supported Housing Equipments)	30,000		30,000					
	Vans for RVS	125,000		125,000					
	Sub Total Special Projects & Equipment	155,000		155,000					
	INFORMATION TECHNOLOGY								
	IT General (IT)								
	Northgate Additional Modules								
	ICT Programme (Business Plan)	239,580		15,730	(223,850)	42,900	24,750	156,980	156,980
	ICT Equipment			10,000	10,000				
	Harmonising Infrastructure Technology (for shared service)			14,870	14,870				
	Infrastructure Investment		5,253	270,750	270,750				150,000
	Infrastructure Investment								
	Keystone Module (to support fire safety)		13,575	32,000	32,000				
	Tablets (x144)			5,330	5,330				
	Total General IT	239,580	18,828	348,680	109,100	42,900	24,750	156,980	306,980
	Employer Of Choice (EOC)								
	Replacement HR & Payroll System	2,500	611	2,500					
	New Intranet	7,580	7,350	7,580					
	Total EOC	10,080	7,960	10,080					
	Connected To Our Customers (CTOC)								
	Online Customer Account (formerly Capita Advantage Digital)								
	Corporate Website - Redesign	54,870	10,562	54,870		4,130	350		
	Electronic SMB Reports System								
	Call Recording								
	New CRM Technology	169,770	5,641	369,770	200,000	17,500	1,000		
	Future Online Development of Civica Icon Payments								
	Total CTOC	224,640	16,203	424,640	200,000	21,630	1,350		
	Housing All Under One Roof programme (HAUOR)								
	Housing Improvements	155,960		155,960					
	On-Line Housing Application Form	41,750	4,000	41,750					
	Housing Document Management System	52,660	3,099	52,660					
	Online Tenants Self-Service	16,600		16,600					
	Total HAUOR	266,970	7,099	266,970					
	TOTAL ICT INCLUDING DIGITAL AGENDA	741,270	50,091	1,050,370	309,100	64,530	26,100	156,980	306,980